



UNIFIED CARRIER REGISTRATION PLAN

Sunshine Act Meetings

TIME AND DATE: March 26, 2026, 10:00 a.m. to 1:00 p.m., Eastern Time.

PLACE: This meeting will take place at the Omni Boston Hotel at the Seaport, 450 Summer Street, Boston, MA 02210. The meeting will also be accessible via conference call and via Zoom Meeting and Screenshare. Any interested person may call (i) 1-929-205-6099 (US Toll) or 1-669-900-6833 (US Toll), Meeting ID: 922 9242 2998, to listen and participate in this meeting. The website to participate via Zoom Meeting and Screenshare is https://kellen.zoom.us/meeting/register/rCKwYNUOQcWtN3M_CixSIg.

STATUS: This meeting will be open to the public.

MATTERS TO BE CONSIDERED: The Unified Carrier Registration Plan Board of Directors (the “Board”) will continue its work in developing and implementing the Unified Carrier Registration Plan and Agreement. The subject matter of this meeting will include:

Proposed Agenda

- I. Welcome and Call to Order – UCR Board Chair**
The UCR Board Chair will welcome attendees, call the meeting to order, call roll for the Board, confirm the presence of a quorum, and facilitate self-introductions.
- II. Verification of Publication of Meeting Notice – UCR Executive Director**
The UCR Executive Director will verify publication of the meeting notice on the UCR website and distribution to the UCR contact list via e-mail, followed by subsequent publication of the notice in the *Federal Register*.
- III. Review and Approval of Board Agenda – UCR Board Chair**
For Discussion and Possible Board Action
The proposed Agenda will be reviewed. The Board will consider action to adopt.

Ground Rules

- Board actions taken only in designated areas on the agenda

- IV. Approval of Minutes of the February 5, 2026, UCR Board Meeting – UCR Board Chair**
For Discussion and Possible Board Action
Draft Minutes from the February 5, 2026, UCR Board meeting will be reviewed. The Board will consider action to approve.

- V. Report of FMCSA – FMCSA Representative**
A Federal Motor Carrier Safety Administrator (FMCSA) Representative will introduce to the UCR Plan Board. The FMCSA will provide a report on any relevant agency activity.
- VI. Introduction of Staci Rubin, Commissioner of the Massachusetts Department of Public Utilities-** The UCR Board Chair will introduce Staci Rubin, Commissioner of the Massachusetts Department of Public Utilities who is the delegated Commissioner overseeing all transportation safety matters and allow for Ms. Rubin to give remarks.
- VII. Letter Requesting Each Participating UCR Plan State to Demonstrate Their Use of UCR Plan Entitlement Revenue in Accordance With 49 U.S.C. § 14504a(e)(1)(B)-** UCR Chief Legal Officer and UCR Executive Director
For Discussion and Possible Board Action
The UCR Chief Legal Officer and UCR Executive Director will present a letter to the Board requesting all UCR Plan participating states to demonstrate that participating states use entitlement revenue in accordance with 49 U.S.C. § 14504a(e)(1)(B), specifically, that participating states use an amount at least equal to the revenue derived from the Unified Carrier Registration Agreement for motor carrier safety programs, enforcement, or the administration of the UCR plan and UCR agreement. The Board may take action to adopt a letter requesting each participating state demonstrate their use of UCR Plan entitlement revenue in accordance with 49 U.S.C. § 14504a(e)(1)(B).
- VIII. Proposal to Correct Inconsistent Guidance Given to Leasing Companies in the UCR Handbook-**UCR Board Member Mike Hoeme and UCR Executive Director.
For Discussion and Possible Board Action
UCR Board Member Mike Hoeme and the UCR Executive Director will identify the inconsistent guidance given to leasing companies on page 10 and page 28 of the UCR Plan Handbook and present a proposal that eliminates the inconsistency. The UCR Plan Board may take action to eliminate the inconsistency as proposed.
- IX. Presentation of Letters of Engagement Between the UCR Plan and the Bradley Law Firm-** UCR Executive Director
For Discussion and Possible Board Action
The UCR Executive Director will present proposed Letters of Engagement between the UCR Plan and Bradley Law Firm for the 2026 calendar year. The Board may take action to approve the engagement letters.
- X. Subcommittee Reports**
Audit Subcommittee – UCR Audit Subcommittee Chair
The UCR Audit Subcommittee Chair will present the following Compliance Summary Reports to the Board; 2025 and 2026 FARs, 2025 Retreat Audit, 2025 Inspection Audit, 2025 Unregistered 4, 5 and 6 and the 2025 and 2026 Registration reports to the Board.
The UCR Audit Subcommittee Chair will also review 2026 compliance summaries along with the requirement initiatives that States are evaluated on. To receive a

qualifying status, States are required to have met or exceeded the minimum percentages in at least three of the four initiatives.

Dispute Resolution Subcommittee – UCR Dispute Resolution Subcommittee Chair
No report.

Education and Training Subcommittee – UCR Education and Training Subcommittee Chair

The UCR Education and Training Subcommittee Chair will provide an update on key projects and initiatives, including the ongoing development of the learning management program and training modules, awareness and engagement efforts for various stakeholders, and the optimization of the website and newsletter.

Enforcement Subcommittee – UCR Enforcement Subcommittee Chair and Vice-Chair

The UCR Enforcement Subcommittee Chair and Vice-Chair will provide an update on current and planned initiatives, including efforts to enhance UCR enforcement efficiency, and recognition of states and inspectors.

Finance Subcommittee – UCR Finance Subcommittee Chair and UCR Depository Manager

A. 2024 External Financial Audit Update – UCR Finance Subcommittee Chair and UCR Depository Manager

The UCR Finance Subcommittee Chair and UCR Depository Manager will provide an update on the UCR Plan's 2024 External Financial Audit.

B. Revenues from 2024, 2025, and 2026 Registration Fees – UCR Depository Manager

The UCR Depository Manager will review the revenues received from the 2024, 2025, and 2026 plan year registration fees

C. Management Report – UCR Finance Subcommittee Chair and UCR Depository Manager

The UCR Finance Subcommittee Chair and UCR Depository Manager will provide an update on UCR finances and related topics.

Industry Advisory Subcommittee – UCR Industry Advisory Subcommittee Chair
No report.

Governance Task Force – UCR Governance Task Force Chair

The UCR Governance Task Force Chair will provide an update on topics to include the UCR agreement, motor carrier regulatory review requirements and other related governance topics.

XI. Contractor Reports – UCR Board Chair

UCR Executive Director Update

The UCR Executive Director will provide a report covering his recent activity on behalf of the UCR Plan.

UCR Administrator Update (Kellen)

No substantive updates from the UCR Chief of Staff beyond the Management, Depository, Operations, and Communication reports provided.

DSL Transportation Services, Inc.

DSL Transportation Services, Inc. will report on the latest data from the FARs program, Tier 5 and 6 unregistered motor carriers, and other matters.

Seikosoft

Seikosoft will provide an update on its recent/new activity related to the UCR's National Registration System.

XII. Chief Legal Officer Report - UCR Chief Legal Officer

The UCR Chief Legal Officer will provide a report covering the status of the Petition For Review filed by the Small Business in Transportation Coalition, Inc. in the United States Court of Appeals for the District of Columbia Circuit involving the UCR Plan.

XIII. Other Business – UCR Board Chair

The UCR Board Chair will call for any other business, old or new, from the floor.

XIV. Adjournment – UCR Board Chair

The UCR Board Chair will adjourn the meeting.

The agenda will be available no later than 5:00 p.m. Eastern daylight time, March 18, 2026, at: <https://plan.ucr.gov>.

CONTACT PERSON FOR MORE INFORMATION: Elizabeth Leaman, Chair, Unified Carrier Registration Plan Board of Directors, (617) 305-3783, eleaman@board.ucr.gov.

Alex B. Leath,
Chief Legal Officer,
Unified Carrier Registration Plan.

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